

**New York State Minority and Women-Owned Business Enterprise (MWBE) Program  
Waivers/Approved Utilization Plans**

| Agency Contact: |                                                          |
|-----------------|----------------------------------------------------------|
| Name:           | Heather Granata                                          |
| Title:          | Pricurement Coordinator                                  |
| Email Address:  | <a href="mailto:hgranata@danc.org">hgranata@danc.org</a> |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| <p><b>[2] Description of Approved Waiver Includes:</b></p> <p>Lack of MWBE firms available</p> <p>MWBE firms were non responsive to solicitations</p> <p>Insufficient subcontracting opportunities</p> <p>Specialized work/knowledge/equipment required</p> <p>Location impacted availability</p> <p>MWBE firms responded to solicitation but declined to bid</p> <p>Change in budget and/or project phasing limited the scope for subcontracting</p> <p>Change in timeline affected MWBE utilization and availability</p> <p>MWBE bid(s) were too high compared to non-MWBE</p> <p>No MWBE waiver requested</p> <p>Other</p> |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|

|                                                                                                                                                                                                                |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b>(3) Description of Denied Waiver Includes:</b></p> <p>Sub contracting opportunities available</p> <p>MWBE vendor availability</p> <p>Lack of good faith effort (GFE)</p> <p>Inadequate documentation</p> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

## ERP Consultation Services